DEPARTMENT OF BUDGET AND FISCAL SERVICES

CITY AND COUNTY OF HONOLULU

530 SOUTH KING STREET, ROOM 208 • HONOLULU, HAWAII 96813 PHONE: (808) 768-3900 • FAX: (808) 768-3179 • INTERNET: www.honolulu.gov

MUFI HANNEMANN MAYOR



MARY PATRICIA WATERHOUSE DIRECTOR

MARK K. OTO DEPUTY DIRECTOR

July 18, 2008

The Honorable Barbara Marshall, Chair and Members Honolulu City Council 530 South King Street, Room 202 Honolulu, Hawaii 96813

Dear Chair Marshall and Councilmembers:

HONOLULU, HAWAII
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27040 2 33 PN '08

This is to further inform the City Council of the City's responsibilities regarding the U.S. Department of Housing and Urban Development's (HUD) Consolidated Plan (CP), for the Community Development Block Grant, HOME Investment Partnerships, Emergency Shelter Grants and Housing Opportunities for Persons With AIDS Programs. Transmitted herewith is a PowerPoint presentation provided by HUD's local Field Office Director, Mark Chandler, at a recent CP training session. The attached PowerPoint presentation provides an overview of the CP along with the process and components involved in assembling the CP before it is submitted to the local HUD office early next year.

If you have any questions, please contact Holly Kawano, Federal Grants Coordinator at 768-3930.

Sincerely,

Mary Patricia Waterhouse

Director

MPW/ES:tb

Attachment

FORWARDED:

Wayne M. Hashiro, P.E.

Managing Director

cc: Department of Community Services

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Consolidated Plan Overview

U. S. Department of Housing and Urban Development

Office of Community Planning and Development



ConPlan Background

The Consolidated Plan is designed to be a collaborative process whereby a community establishes a unified vision for community development actions.

It offers local and state jurisdictions the opportunity to shape its housing and community development programs into effective, coordinated neighborhood and <u>community development strategies</u>.

It creates the opportunity for strategic planning and citizen participation.



ConPlan Background

The Consolidated Plan is the means to meet the program submission requirements for the:

Community Development Block Grant (CDBG)
HOME Investment Partnerships (HOME)
Emergency Shelter Grant (ESG)
Housing Opportunities for Persons with AIDS (HOPWA).



ConPlan Background

Statute Required Goals

The statutes for the formula grant programs set forth three basic goals against which the plan and the jurisdiction's performance will be evaluated by HUD. Each jurisdiction's plan must state how it will pursue these goals for all community development programs, as well as all housing programs.



ConPlan **Background**

Statute Required Goals

These statutory program goals are:

Decent Housing A Suitable Living Environment Expanded Economic Opportunities



ConPlan **Background**

DECENT HOUSING

Includes:

- assisting homeless persons obtain affordable housing;

- retaining the affordable housing stock; increasing the availability of affordable permanent housing to low/mod families
- increasing the supply of supportive housing to persons with special needs
- providing affordable housing that is accessible to job opportunities.



ConPlan **Background**

A SUITABLE LIVING ENVIRONMENT

includes:

- •Improving the safety and livability of neighborhoods;
- *eliminating blighting influences and the deterioration of property and facilities;
- entimizing originating influences and the deterioration of property and facilities; increasing access to quality public and private facilities and services; reducing the isolation of income groups within areas through spatial deconcentration of housing opportunities for lower income persons and the revitalization of deteriorating neighborhoods;
- •restoring and preserving properties of special historic, architectural, or aesthetic value; and
- conserving energy resources.



ConPlan **Background**

EXPANDED ECONOMIC OPPORTUNITIES

Includes:

- ·job creation and retention;
- ·establishment, stabilization and expansion of small businesses (including micro-businesses);
- •the provision of public services concerned with employment;
- the provision of jobs to low-income persons living in areas affected by those programs and activities, or jobs resulting from carrying out activities under programs covered by the plan;
- *availability of mortgage financing for low-income persons at reasonable rates using nondiscriminatory lending practices;
- **access to capital and credit for development activities that promote the long-term economic and social viability of the community; and **empowerment and self-sufficiency for low-income persons to reduce generational poverty in federally assisted housing and public housing.



ConPlan Consultation Process

Sections of the ConPlan

Consultation Process (91.100)



ConPlan Consultations

Required Consultations (91.100)

Social Service Agencies (housing needs of children, elderly persons, persons with disabilities, homeless persons, others).

Public Housing Agencies.

Lead-Based paint - State and local health agencies and child welfare agencies.

Appropriate public and private agencies.

Citizen Participation Plan



ConPlan Citizen Participation

Sections of the ConPlan

Citizen Participation (91.105, and 91.200)



ConPlan Citizen Participation

Participation

Access to Meetings

Access to Information

Technical Assistance



ConPlan Public Hearing

Conveniently timed for people who might or will benefit from program funds.

Accessible to persons with disabilities.

Adequately publicized.

Obtain views of citizens, public agencies and other interested parties. Respond to proposals and comments at all stages of the process.



ConPlan Housing and Homeless Needs

Sections of the ConPlan

Housing and Homeless Needs Assessment (91.205)

Housing Homeless Special Needs - not homeless Lead-based Paint Hazards



ConPlan Housing & Community Development Needs

Analytical information on overall picture of housing and community development needs

Assist citizens and grantees in establishing priorities and allocating resources.

Developing objectives in accordance with the statutory goals of decent housing, suitable living environment, and expanding economic opportunity.

Assist citizens and grantees in establishing priorities and allocating



ConPlan Housing Needs

Estimate housing needs:

For next five years.

Among extremely low-, very low-, low-, and moderate- income households by renter and homeowner status.

For different categories of residents, including large families, singles, elderly, and disabled.



ConPlan Housing Needs

Estimate housing needs (Con't):

In terms of specific housing problems, including cost-burden, severe cost-burden, substandard housing and overcrowding.

Racial or ethnic group with disproportionately greater need compared to whole group.



ConPlan Homeless Needs

Nature and extent of homelessness, addressing separately the need for facilities and services for homeless individuals and homeless families with children and subpopulations, and, by racial and ethnic group.

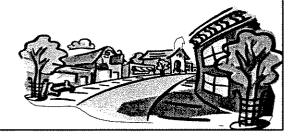
Existing facilities and services that assist homeless individuals and families with children and subpopulations.



ConPlan Lead-Based Needs

Pre 1978 housing

Number of housing units that are occupied by low-, very low-, and extremely low-income residents that contain lead based paint hazards.



ConPlan Housing and Market Analysis

Sections of the ConPlan

Housing and Market Analysis (91.210)

General Characteristics
Public and Assisted Housing
Homeless Facilities and Services
Special Needs Facilities and Services
Barriers to Affordable Housing



ConPlan Public Housing Needs

Describe the number and physical condition of public housing units, restoration and revitalization needs.

Identify public housing developments that received funds via HUD Comprehensive Grant Program.



ConPlan Market Conditions

Significant characteristics of housing market - supply, demand, condition, cost, renter, owner, etc.

Number and targeting (income level) of units currently assisted by local, state or federally funded programs and an assessment of whether any units are expected to be lost from the housing inventory.



ConPlan Barriers to Affordable Housing

Cost of housing or the incentives to develop, maintain or improve affordable housing are affected by local public policies.

Include - tax policy, land use controls, zoning ordinances, building codes, fees and charges, growth limits and other policies.



ConPlan Fair Housing

Complete Analysis of Impediments

Describe actions that can feasibly reduce or eliminate impediments.

Removal of architectural barriers.



ConPlan Strategic Plan

Sections of the ConPlan

Strategic Plan (91.215)

Integrates economic, physical, environmental, community, and human development in a comprehensive and coordinated fashion.

Sets forth program goals, specific objectives, annual goals, and benchmarks for measuring progress.

Helps local governments and citizens keep track of results and learn what work



ConPlan Strategic Plan

Sections of the ConPlan

Strategic Plan (91.215)

Is a specific course of action for revitalization.

is the means to analyze the full local context and linkages to the larger region.

Builds on local assets and coordinates a response to the needs of the community.

ConPlan Strategic Plan

Sections of the ConPlan

Strategic Plan (91.215)

General Affordable Housing Homelessness Other special needs Non-housing community development plan



ConPlan Strategic Plan

Sections of the ConPlan

Strategic Plan (91.215) (Con't)

Barriers to affordable housing Lead-Based Paint Hazards Anti-Poverty Strategy Institutional Structure Coordination Public Housing



ConPlan Action Plan

Action Plan (91.220)

Resources
Activities 91.220(d)
Outcomes 91.220(e)
Expenditure Limits
Geographic Distribution 91.220(f)



ConPlan Action Plan

Action Plan (91.220) (Con't)

Affordable Housing Goals 91.220(g)
Public Housing 91.220(h)
Homeless and Other Special Needs Activities 91.220(i)
Other Actions 91.220(k)



ConPlan **Action Plan**

Action Plan (91.220) (Con't)

Program Specific Requirements 91.220(I) Monitoring (91.230) Consistency with NAHA Affirmatively Furthering Fair Housing Certifications (91.225)



Results of the 2005 ConPlan Pilots **Evaluation of Pilots**

Shorter

Clearer

More Readable

User Friendly

Fewer Pages

Save Preparation Time

Save Review Time

Easier to Assess Progress



Results of the 2005 ConPlan Pilots New FY 2005 Approach

Streamline Documents

Link Consolidated Plan/Action and CAPER

Compare Goals/Accomplishments

Automate the Process

Focus on Results/Outcomes



Results of the 2005 ConPlan Pilots Annual Action Plan Goals

Clearly identify:

performance measures and units of measurement annual number of projected units completed by end of year annual number of projected units committed/obligated target areas of concentrated assistance

Annual goals include units based on prior year funding



Results of the 2005 ConPlan Pilots

Key Issues for Performance Measurement Systems

Identify Numeric Goals and Objectives
Link Goals and Objectives with Projects
Cross Reference Projects and Objectives
Identify Projects Under Each Objective
Long-term Numeric Goals and Objectives
Short-term Numeric Goals and Objectives
Ability to Aggregate Annual Numeric Goals
Annual Numeric Goals in Action Plan



Results of the 2005 ConPlan Pilots Example

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Improve and Expand Rental Housing

Expand the number of affordable rental housing units and/or improve the quality and/or diversity of units available to lower income individuals throughout the community. (Five-year target was a minimum of 180 units.)

YEAR	ACCOMPLISHMENTS				RESOURCES		
	Units Achieved (A)	Units Expected (B)	% Column A/ Column B	% Column R / Target (180)	Amount Expanded (E)	Amount Budgeled (F)	% Column E / Column F
7000	735	284	380%	408.2	\$1,229,777	\$1,989,975	50%
2001	392	590	65%	218%	\$997,985	\$1,928,052	51%
2002	1,185	840	1401.	359%	\$808,217	\$2,567,400	32%
2900			[
2004	[1	[(**************************************	-
Total	2,312	1.852	140%	1284%	\$3,023,979	\$0,354,513	48%



